



10 August 2016

Dear Mr. Divanliođlu,

**Subject:** Project Document for "Developing a Model to Improve Technology Use in OIZs "

We are pleased to inform you that after the Local Project Appraisal Committee (LPAC) meeting held on January 26, 2016 all relevant comments and feedback is reflected into above mentioned project and all parties confirmed their respective endorsement to the project document. Attached you may find Minutes of LPAC Meeting.

In addition, you will find five copies of the project document. It would be appreciated if you could please liaise with the relevant public bodies, and kindly return the signed copies for further processing.

With kind regards.

Yours Sincerely,

Kamal Malhotra  
Resident Representative

Mr.Kerem Divanliođlu  
Deputy Director General  
Multilateral Economic Affairs  
MFA

Encl.: LPAC meeting minutes-  
LPAC Participant List  
Project Document (5 copies)



**UNDP LOCAL PROJECT APPRAISAL COMMITTEE (LPAC)  
MINUTES OF THE MEETING**

<b>Date &amp; Time</b>	25 January 2016, 14.30 – 16.30
<b>Venue</b>	UN House, Ankara
<b>Project Title</b>	Developing a Model to Improve Technology Use in OIZs
<b>Chair</b>	Matilda Dimovska (MD), Deputy Resident Representative, UNDP
<b>Participants</b>	Mustafa Turan (MT), Ministry of Foreign Affairs Eyüp Güder (EG), Ministry of Science Industry and Technology Kemal Devrim Oğuz (KDO) - Ministry of Science Industry and Technology Caner Koçoğlu (CK)- Ministry of Science Industry and Technology Atila Uras- Assistant Resident Representative, UNDP Pelin Rodoplu (PR), Portfolio Manager, UNDP Esra Ulukan Fettahoğlu (EUF), RBM Associate, UNDP Burak Eldem – Portfolio Administrator, UNDP Nazife Ece- Communication Assistant, UNDP Güliden Atkin Gençoğlu- Project Associate, UNDP Büşra Çelik- Cluster Junior Support Expert, UNDP
<b>Agenda</b>	(1) Opening (2) Presentation of the proposed project, expected outputs and activities (3) Other (implementation modality etc.) (4) Closing

<b>Item 1</b>	<b>Opening</b>
<b>Discussions</b>	<p><b>MD:</b> The objective of the proposed project is in line with the overall objectives of United Nations Development Cooperation Strategy (UNDCS) and new UNDP Country Programme Document (CPD). The project objective is also complementary to the priority transformation programmes of the government and MoSIT.</p> <p>This overall objective is in line with (i) reduction of import dependency, (ii) commercialization in priority technology areas, (iii) improvement of productivity and (iv) improvement of business and investment climate as included in the priority transformation programmes laid down in the Tenth Development Plan of 2014-2018. The project responds to the priority transformation programmes in the 10<sup>th</sup> National Development Plan, “commercialization in priority technology areas” and “enhancing Productivity in Manufacturing Industry” through development of a model to improve technology use in OIZs. The overall objective of the Project is to contribute to competitiveness of Turkey through developing models that will enable</p>

<b>Item 1</b>	<b>Opening</b>
	Organized Industrial Zones (OIZs) to assume an active role in entrepreneurship, innovation and technology development ecosystem. The purpose of the Project is to clearly identify how OIZs can contribute to the technology development ecosystem of Turkey in entrepreneurship, innovation and technology and assess how such contributions will be institutionalized. The Project will target to reach OIZ administrations, enterprises in OIZs and other stakeholders in the technology development/use value chain.
<b>Comments</b>	None
<b>Conclusion</b>	Agreed
<b>Action</b>	None required

<b>Item 2</b>	<b>Presentation of the proposed project, expected outputs and activities</b>
<b>Discussions</b>	<p><b>PR:</b> The proposed project has three components:  The first component of Baseline Analysis involves a general assessment of current situation of all actors within the technology development ecosystem. The assessment will culminate in a synthesis report that includes the review of current legislation, field analyses and comparative review of international best practices and propose a model for TD/U.</p> <p>The second output of Piloting Phase will test enabling factors of the proposed model and results will be reflected to fine tune the roadmap for the proposed model. In addition, such incentivizing mechanisms as development of OIZ technology index will be designed both to disseminate successful pilots and engage OIZ administrations more effectively in technology development.</p> <p>Under the third component of Development of Institutional Competence awareness raising and competence building programs will be developed for the relevant institutions including mainly the Ministry of Science, Industry and Technology (MoSIT) and OIZs in line with the analyses but throughout the Project in a complementary manner to improve basic competencies.</p>
<b>Comments</b>	<p><b>KDO:</b> The project is first initiative targeting OIZs. The project idea is evolved in 2011 and the design of the project is completed in 2015 with extensive support of UNDP. The project was developed in close collaboration with MoD and UNDP. MoSIT is extremely keen to move forward and very interested to have the outputs and supporting tools which will be developed within the Action. Since these will be key to sustain the results and contribute national priorities.</p> <p><b>CK:</b> There can be some overlaps with ongoing projects of the Ministry and attention will be paid to avoid overlaps with ongoing interventions. The selection of OIZs is also important. We need to have a criteria table to be objective in selection of OIZs.</p> <p><b>PR:</b> The project document has been prepared in close cooperation with the Development Ministry. MoD prioritizes this Action and look forward to working closely with the team. The selection of OIZs by the Project Management and/or Project Steering Committee in line with the results of baseline analysis is clearly stated in the project document. We will also look at the international best/successful</p>

<b>Item 2</b>	<b>Presentation of the proposed project, expected outputs and activities</b>
	<p>practices and the pilot OIZs will be identified considering this.</p> <p>MT: The project responds innovation and technology priorities under sustainable development goals. It is important to integrate the global agenda and priorities into the project.</p> <p>PR: Baseline Analysis will involve review of strategy documents of the Ministry and UNDP. We will identify priority areas with the MoSIT and then review the international best practices as well as successful OIZs in Turkey to address these priority areas.</p>
<b>Conclusion</b>	Agreed
<b>Action</b>	None required

<b>Item 3.a</b>	<b>Other: Implementation modality</b>
<b>Discussions</b>	<u>MD</u> : Project is proposed to be executed under NIM Modality with the MoD as the National Implementing Partner.
<b>Comments</b>	Necessary format changes will be completed.
<b>Conclusion</b>	Agreed
<b>Action</b>	UNDP will make the necessary revisions and the updated Project document will be sent to LPAC members along with the minutes of meeting.

<b>Item 3.b</b>	<b>Other: Gender</b>
<b>Discussions</b>	<u>MD</u> : Gender sensitive approach should be considered in project's activities and outputs. UNDP Gender expert can visit the Ministry and work on concrete steps regarding the project.
<b>Comments</b>	<u>PR</u> : Areas of intervention to bring gender perspective in the project involve baseline analysis which will also include behavioral research and qualitative assessments, awareness raising activities and competence building programs.
<b>Conclusion</b>	Agreed
<b>Action</b>	A review was made in the activity plan with Gender Experts of UNDP and recommendations are taken and integrated into planning phase to develop gender sensitive indicators into the baseline analysis as well as relevant actions on the proposed roadmap.

<b>Item 3.c</b>	<b>Other: Management arrangements</b>
<b>Discussions</b>	<p><u>PR</u>: A new staff will not be recruited for the project, UNDP Portfolio Manager, Portfolio Administrator and Project Associate will be mobilized for the management of the project. A cost efficiency will be ensured and synergy will be maintained between different projects. Also short term experts will be mobilized.</p> <p><u>MD</u>: The role of the project board and project management team should be elaborated in the management arrangements.</p>

<b>Item 3.c</b>	<b>Other: Management arrangements</b>
<b>Comments</b>	None
<b>Conclusion</b>	Detailed explanations on the roles of each party are provided in the updated version of the Project Document.
<b>Action</b>	UNDP will make the necessary revisions and the updated Project document will be sent to LPAC members along with the minutes of meeting.










<b>Item 4</b>	<b>Closing</b>
<b>Discussions</b>	Parties endorsed project document, subject changes (Item 3.a,b,c) to be made in accordance with the discussions, held at the LPAC meeting. The Project Document needs some editing.
<b>Comments</b>	UNDP will make the necessary revisions and submit the Project Document and the LPAC MoM to the MFA for approval, as per the established formal signature process.
<b>Conclusion</b>	Agreed
<b>Action</b>	<i>UNDP updated the project document and shared with Ministry of Development and Ministry of Science, Industry and Technology for final comments. All parties' comments are incorporated into the Project Document and UNDP's new project document format was applied. It has been recommended that approval of investment programme of Government for 2016 should be announced before signatures are completed. Therefore there has been a delay to submit the Project Document to official signature.</i>

## List of Participants

Local Project Appraisal Committee (LPAC) Meeting

Developing a Model to Improve Technology Use in OI2s

25 January 2016; 14:30 UN Building, Advocacy Hall

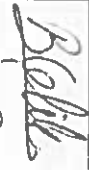

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